



**Airports Council International
– North America
2010 Benchmarking Survey
Final Results (FY 2009)**

*2010 ACI-NA Strategic Planning and Performance
Management Working Group*

Pittsburgh

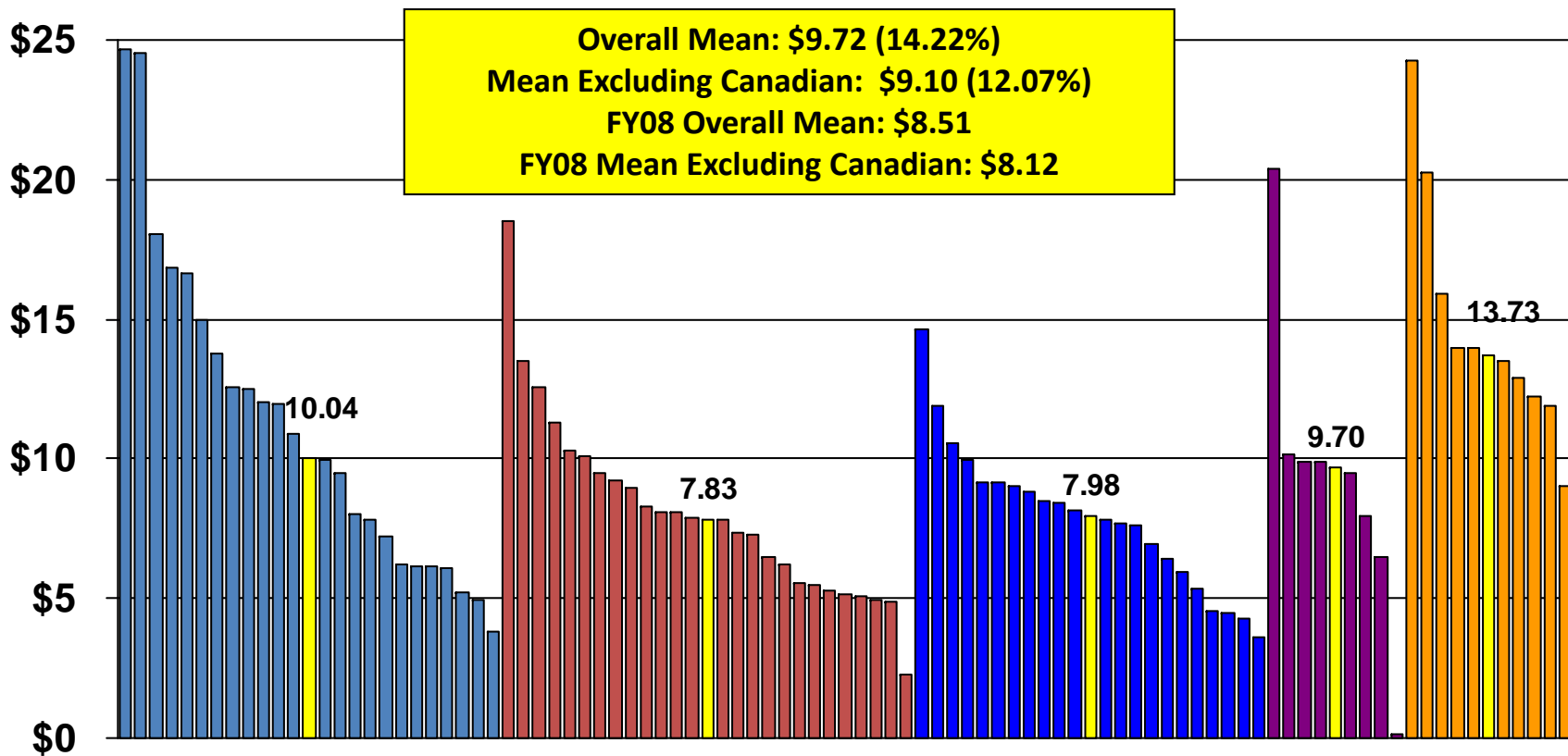
September 26, 2010

Survey Sample

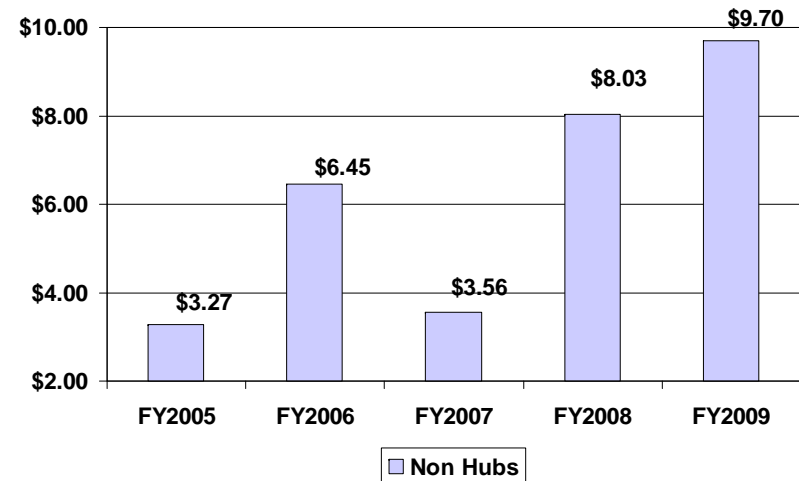
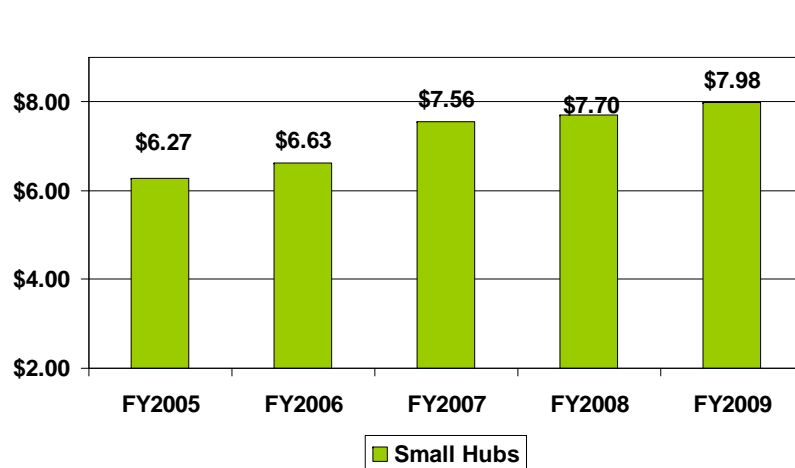
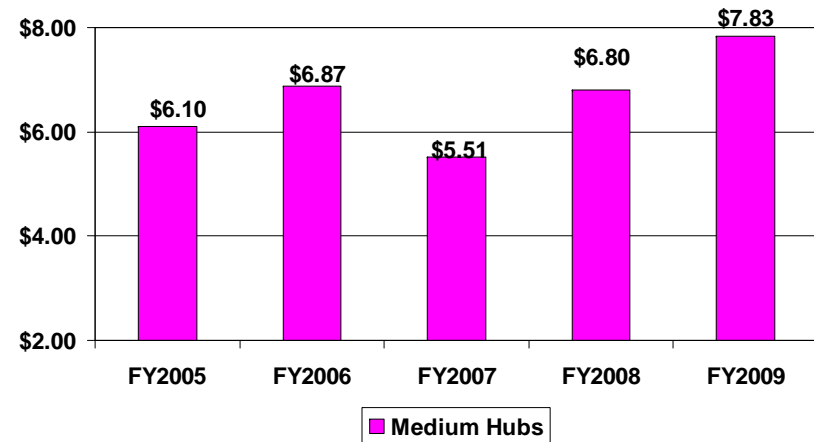
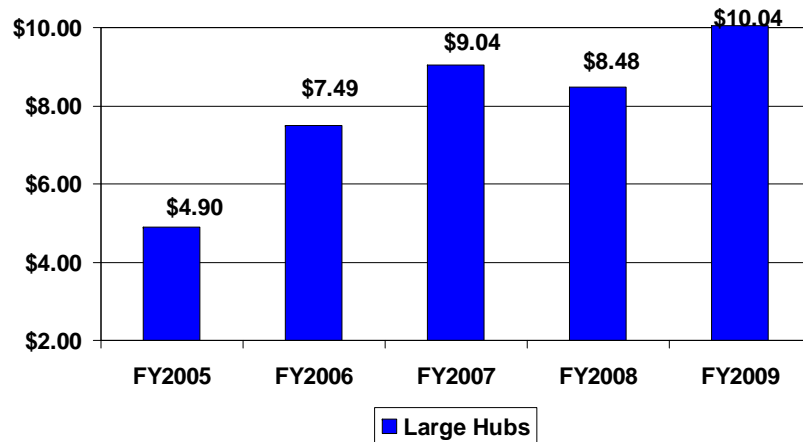
Hub Category	05 AIM Survey	06 AIM Survey	2007	2008	2009	2010	Industry Total
Large	16	19	23	27	25	25	29
Medium	16	17	23	21	24	27	36
Small	11	16	21	20	21	22	71
Non	3	6	7	4	6	8	--
Canadian			2	5	6	10	--
Total	46	58	76	77	82	92	--

FY09 Total Passenger Airline Revenue Per Enplanement

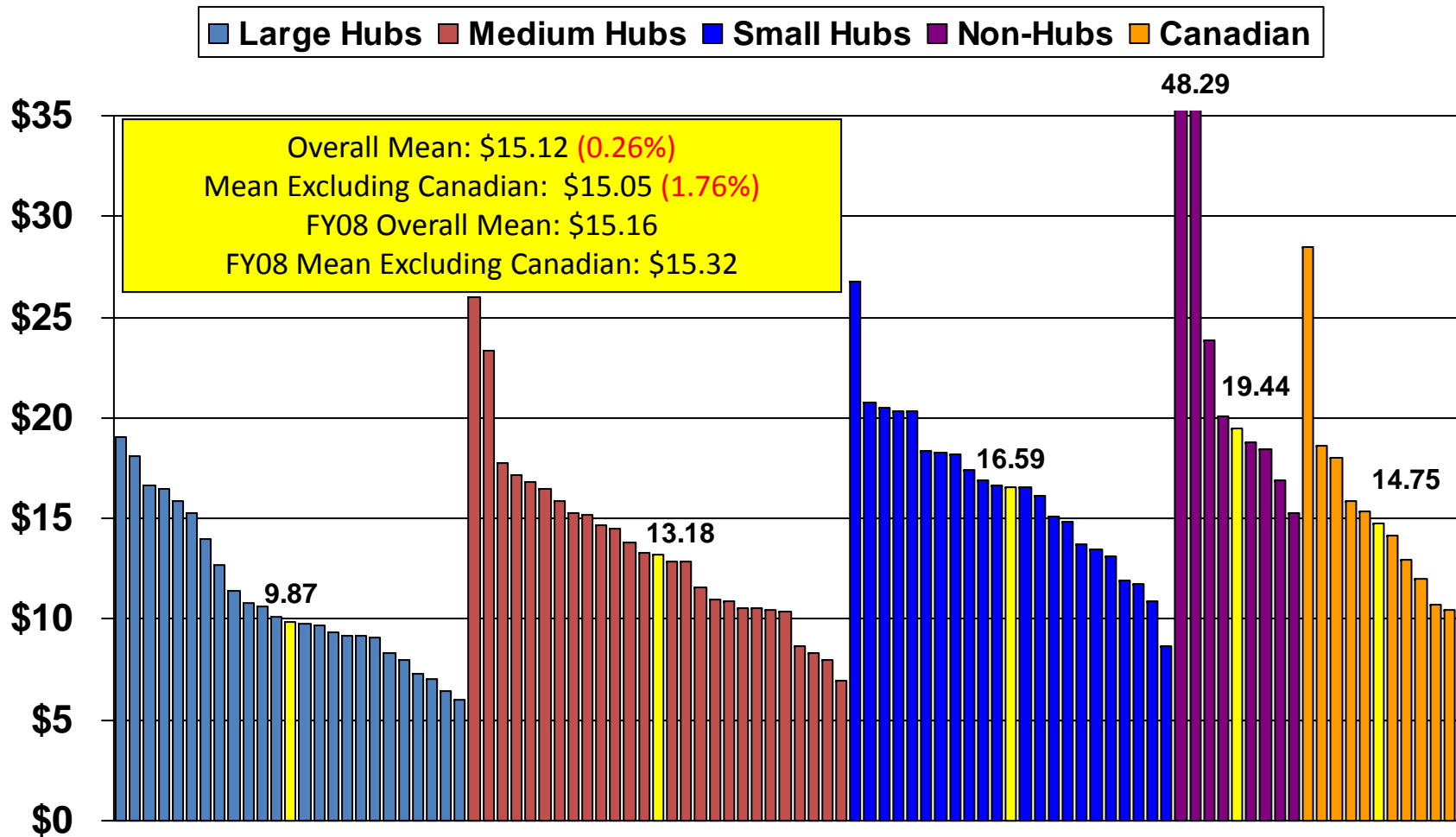
■ Large Hubs
 ■ Medium Hubs
 ■ Small Hubs
 ■ Non-Hubs
 ■ Canadian



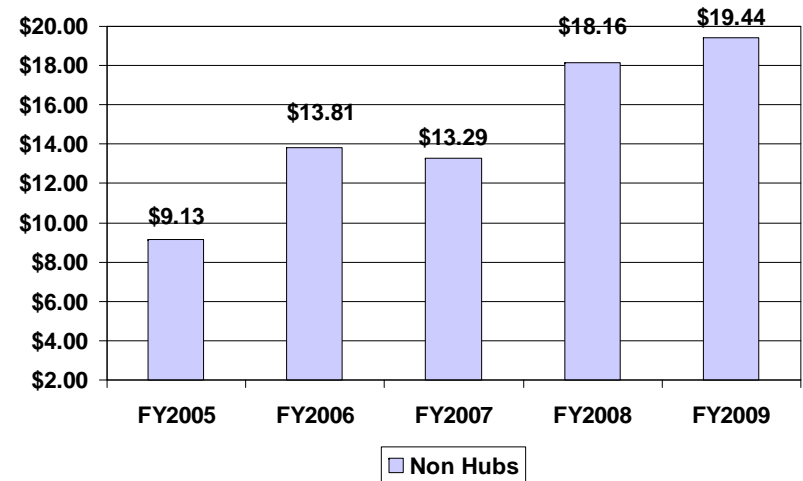
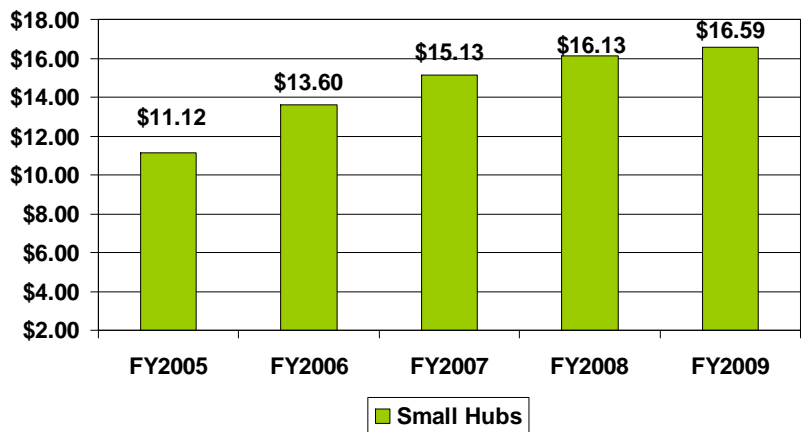
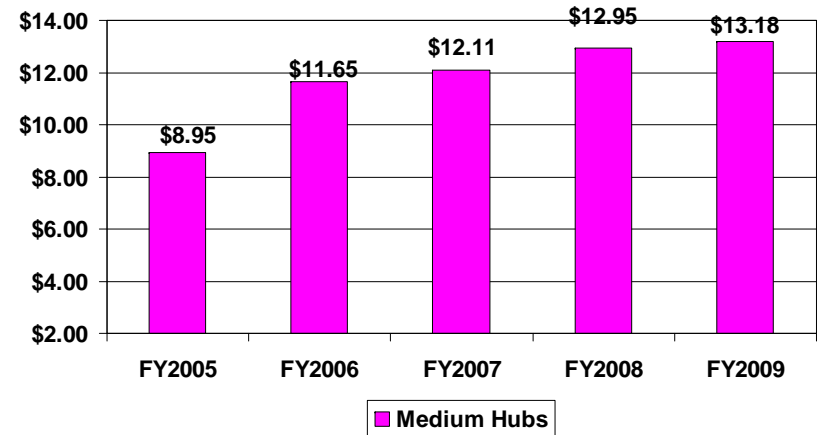
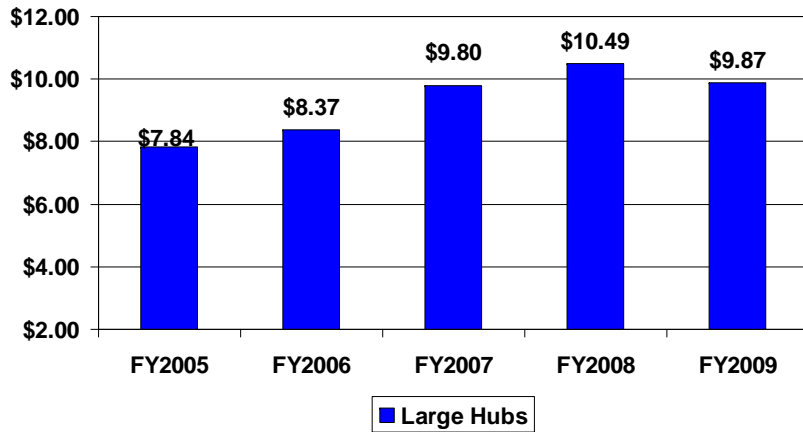
Median Total Passenger Airline Revenue Per Enplanement (FY04-09)



FY09 Total Non Passenger Airline Operating Revenue Per Enplanement

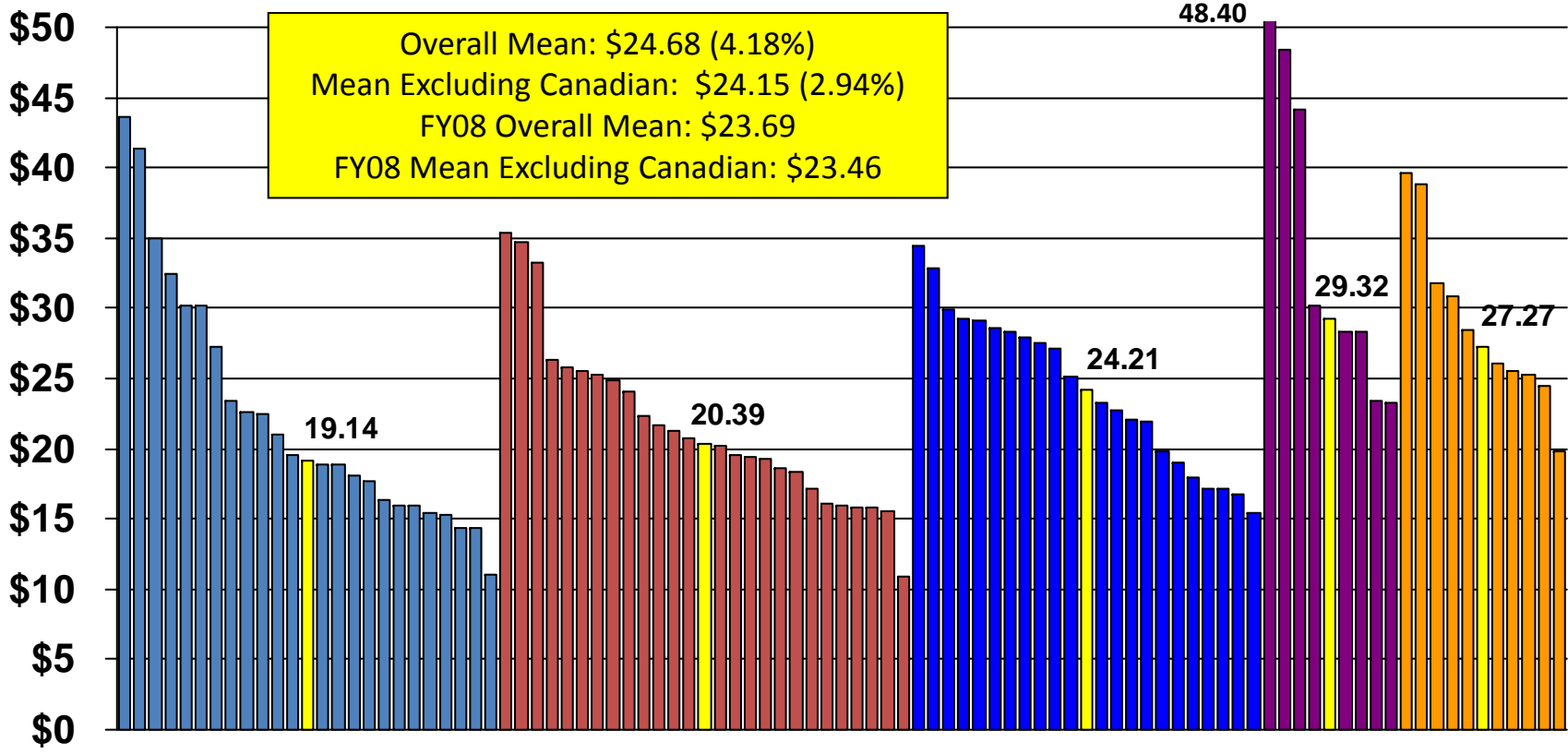


Median Total Non Passenger Airline Operating Revenue Per Enplanement (FY04-09)

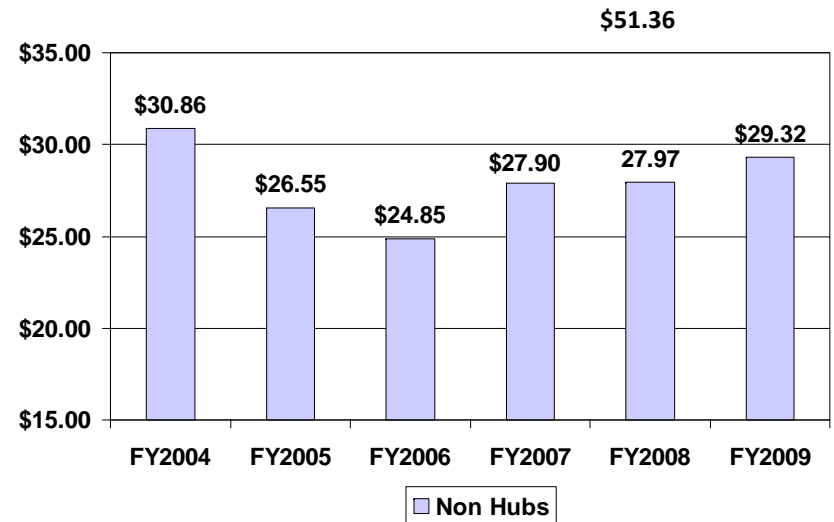
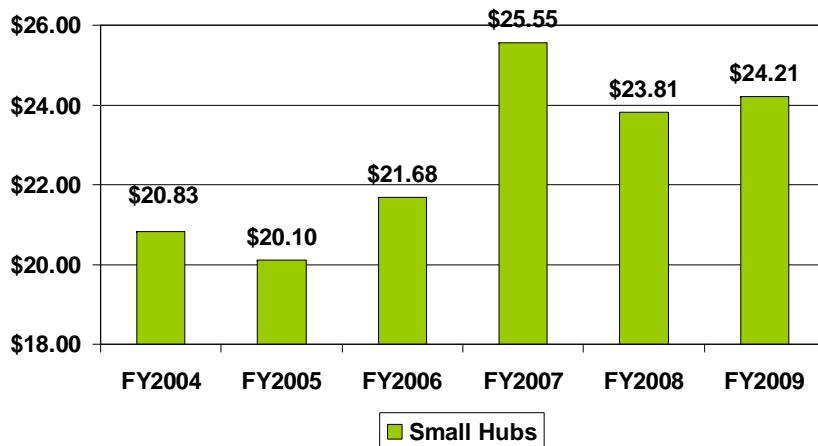
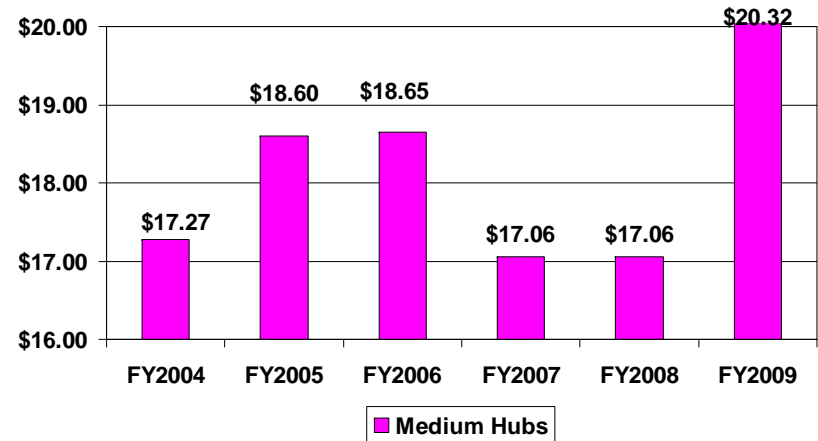
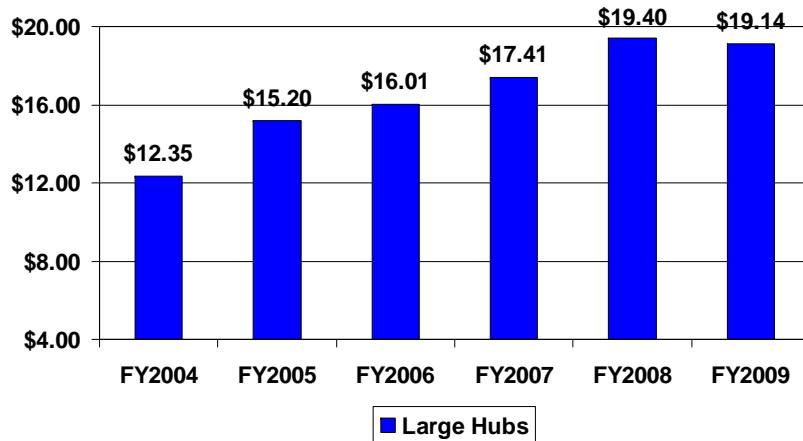


FY09 Total Operating Revenue Per Enplanement

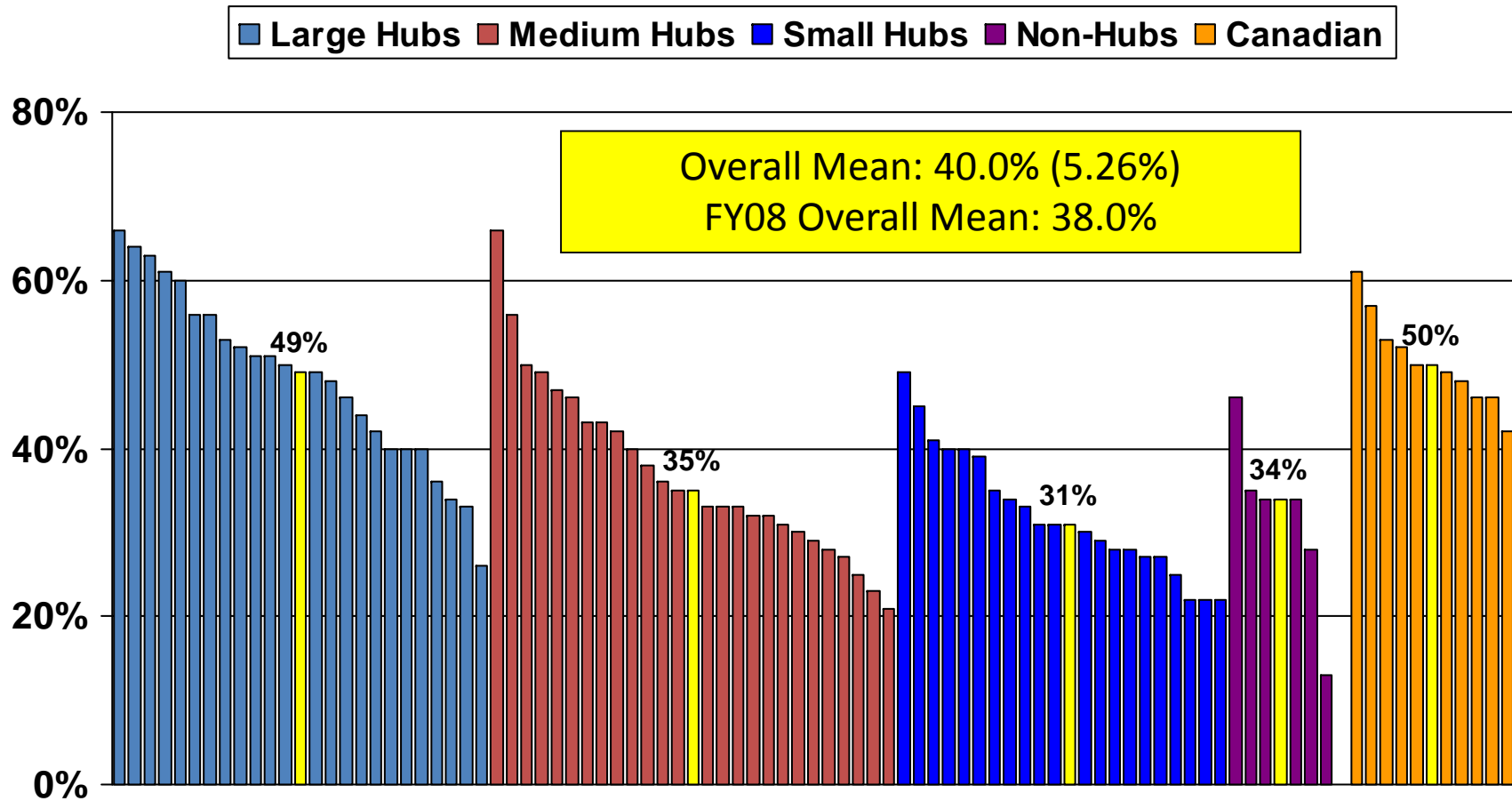
■ Large Hubs
 ■ Medium Hubs
 ■ Small Hubs
 ■ Non-Hubs
 ■ Canadian



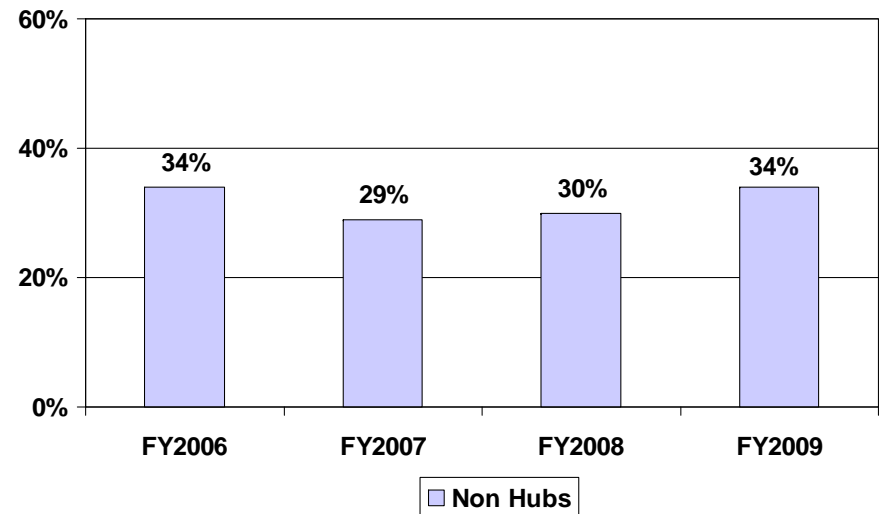
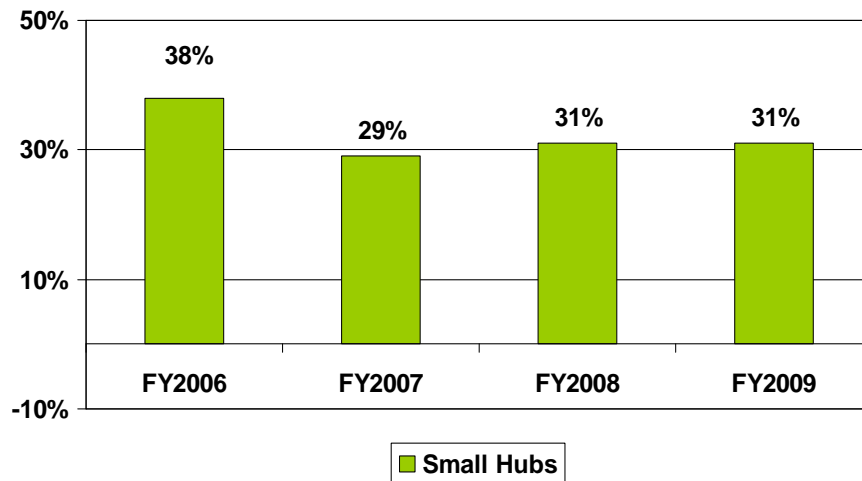
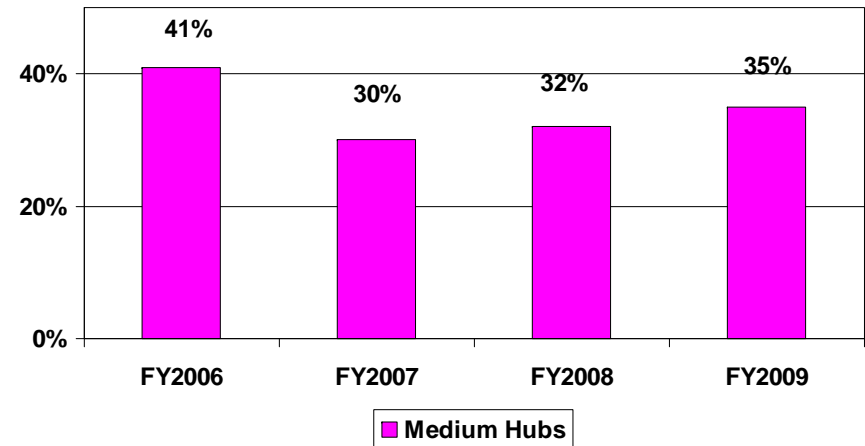
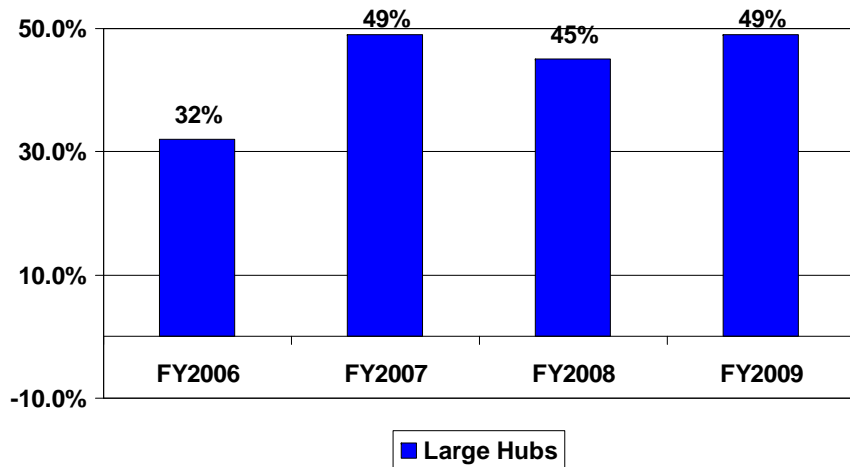
Median Total Operating Revenue Per Enplanement (FY04-09)



Percent of FY09 Operating Revenue Paid by Passenger Airlines

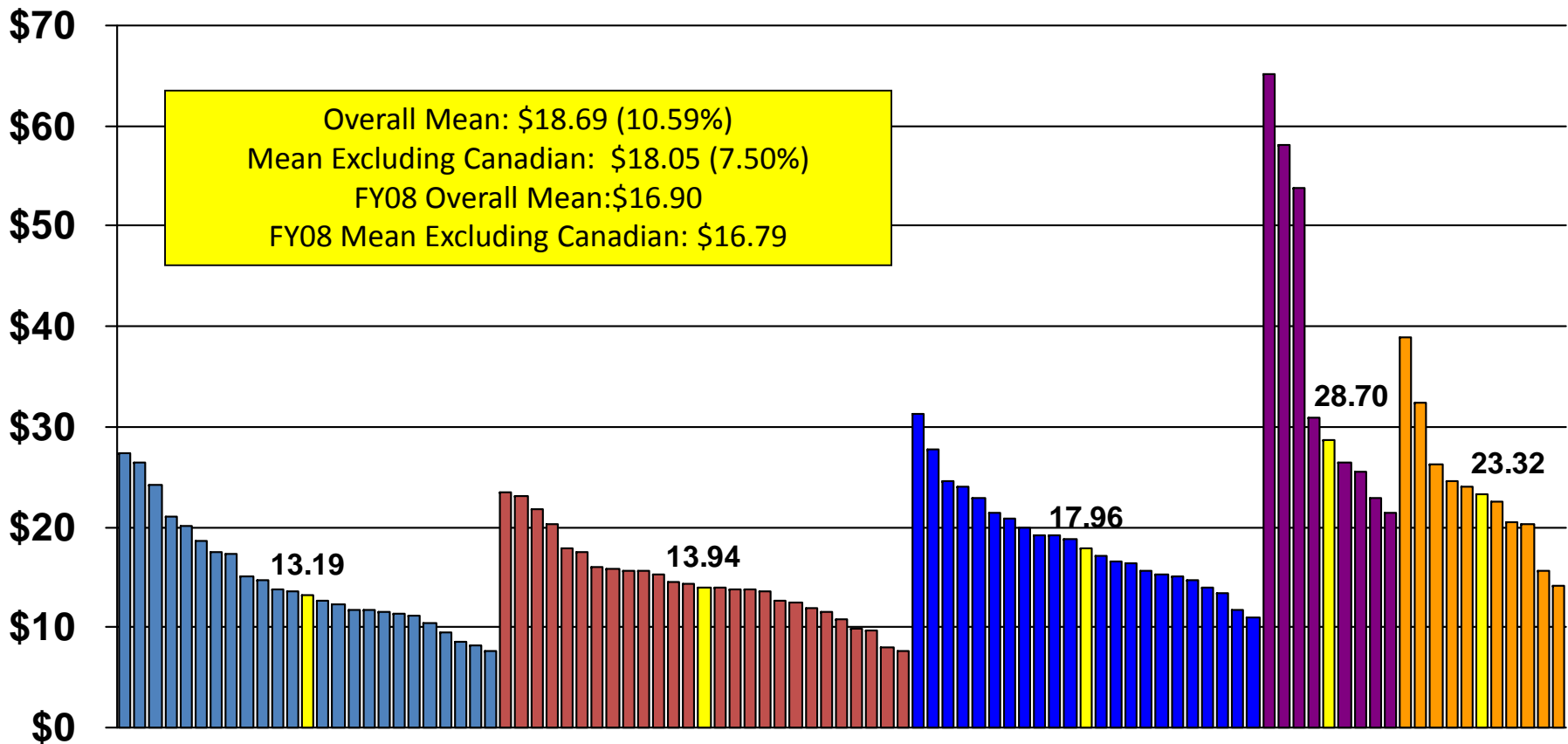


Median Percent of Operating Revenue Paid by Passenger Airlines (FY04-09)

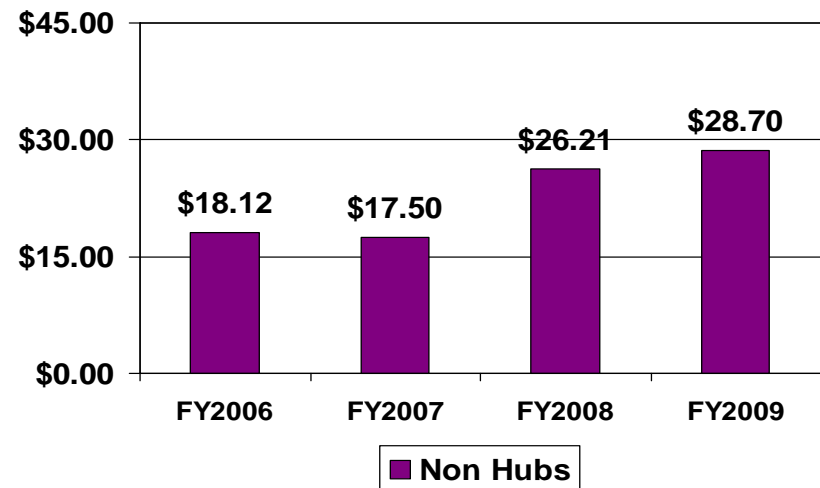
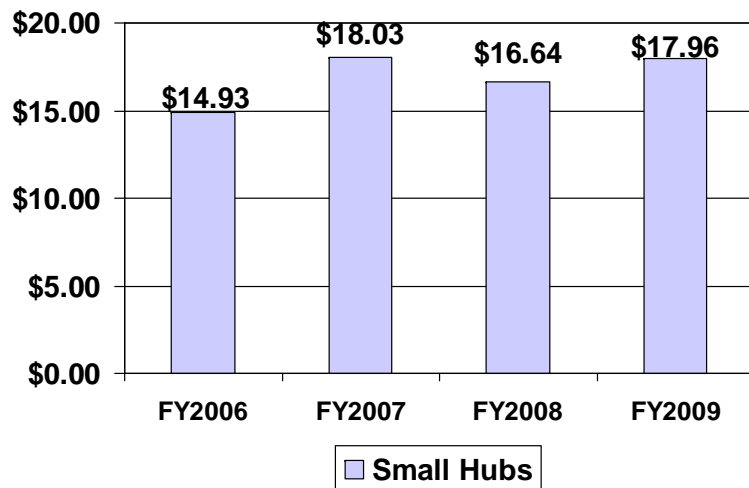
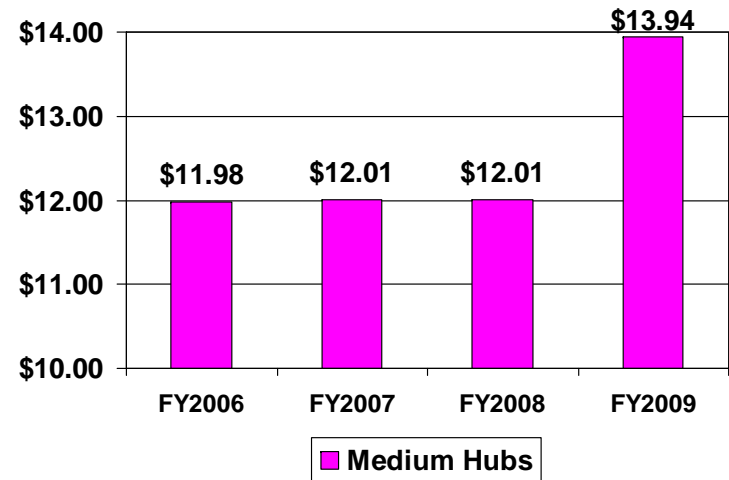
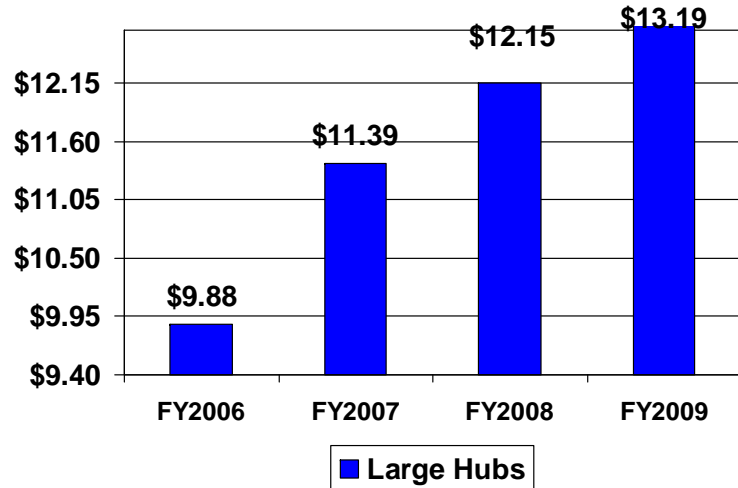


FY09 Total Operating Expense Per Enplanement

■ Large Hubs
 ■ Medium Hubs
 ■ Small Hubs
 ■ Non-Hubs
 ■ Canadian

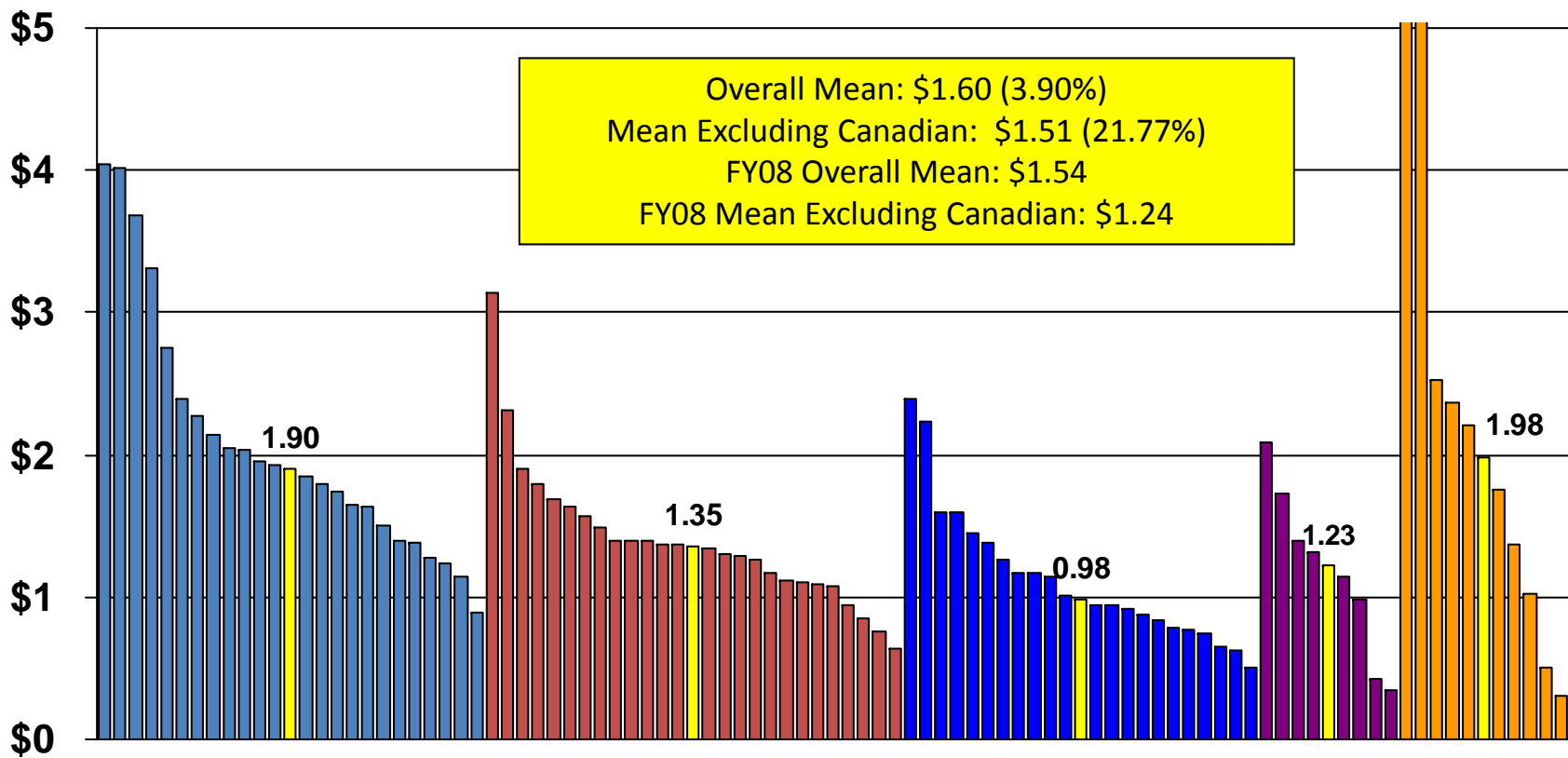


Median Total Operating Expense Per Enplanement (FY04-09)

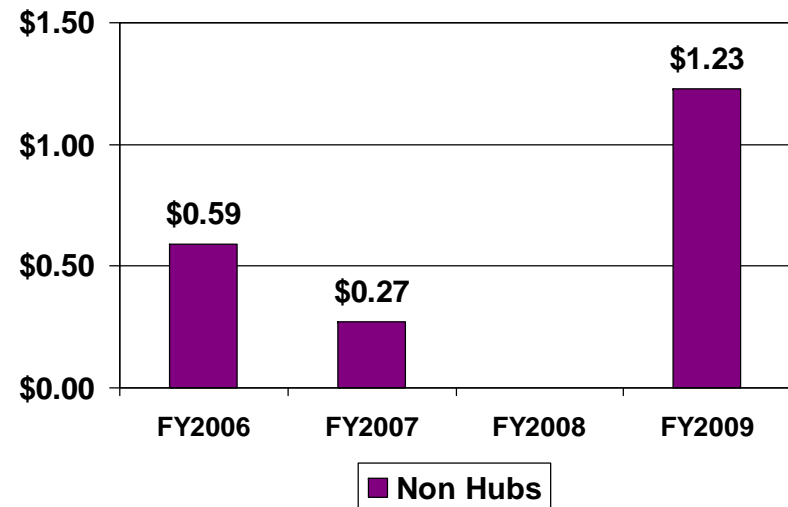
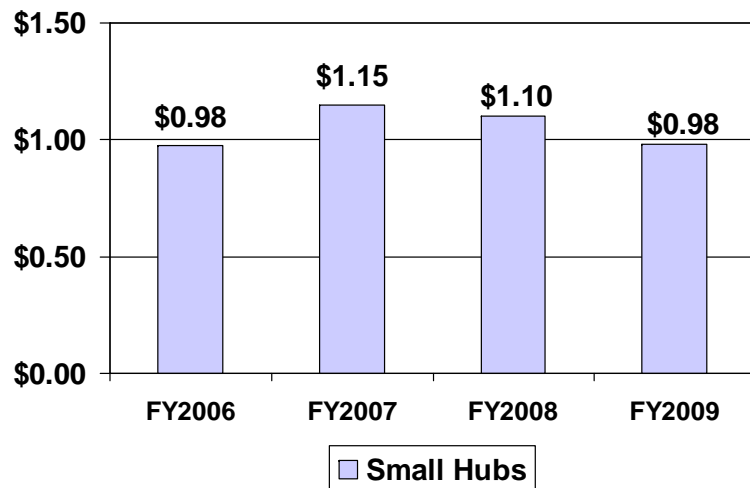
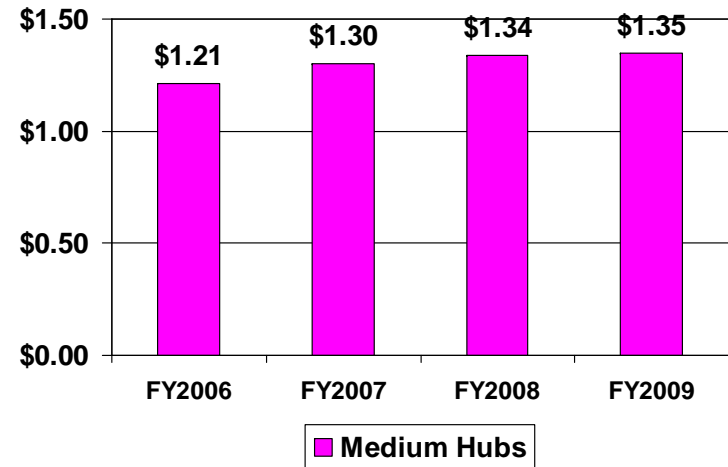
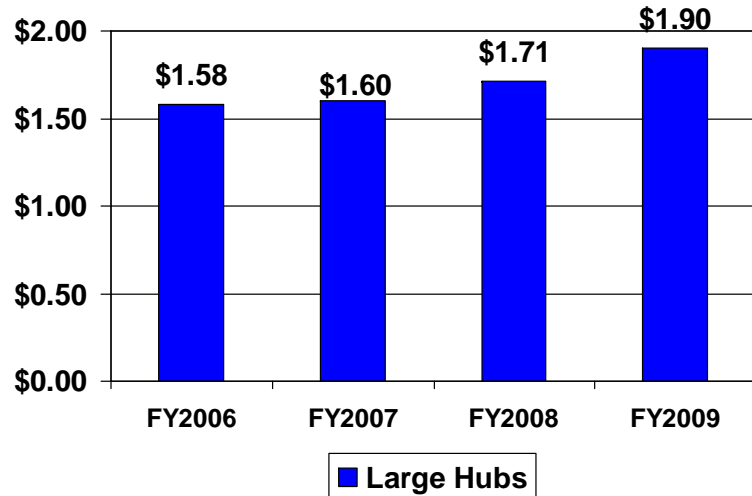


FY09 Total Concession Revenue Per Enplanement

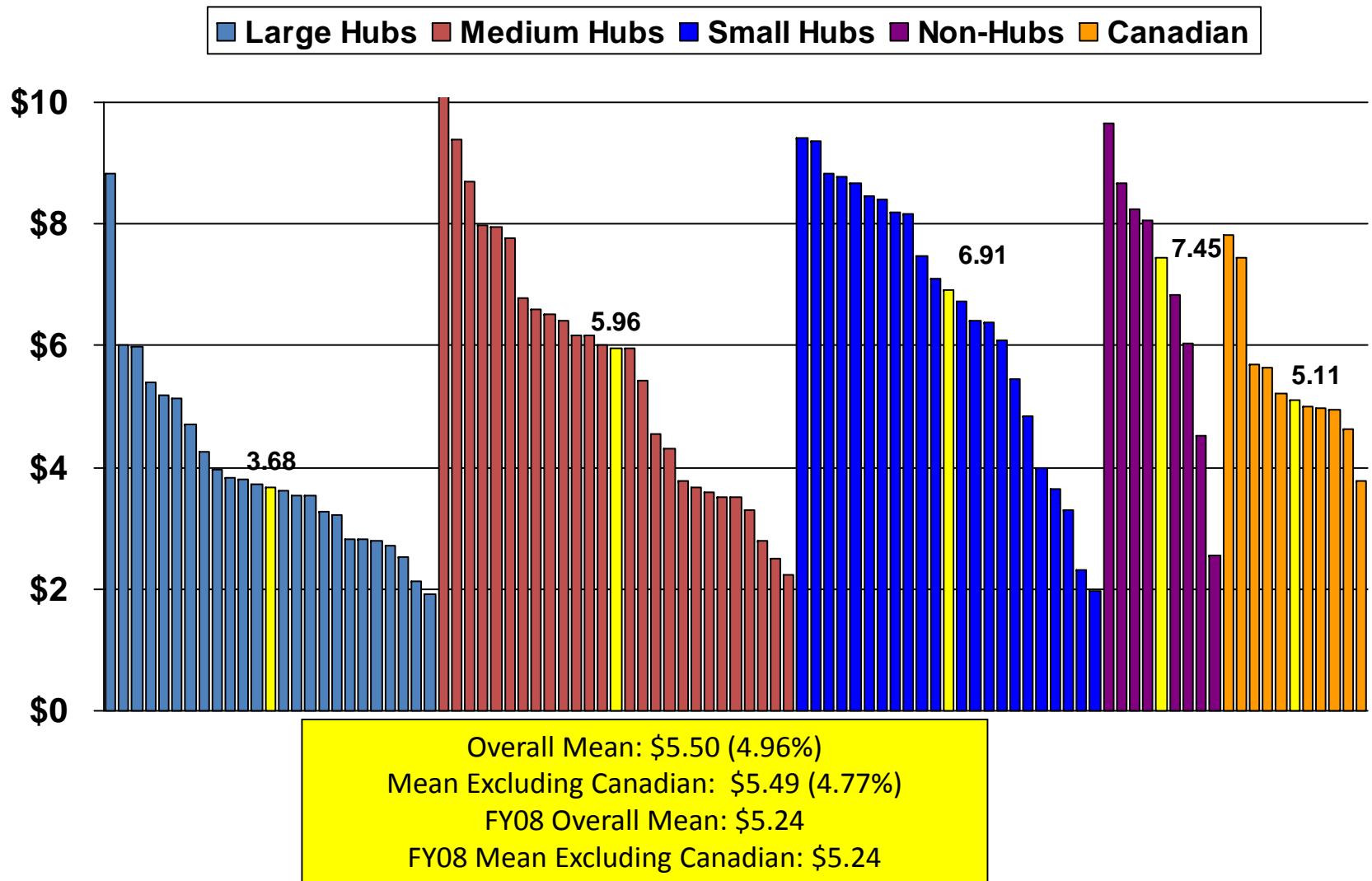
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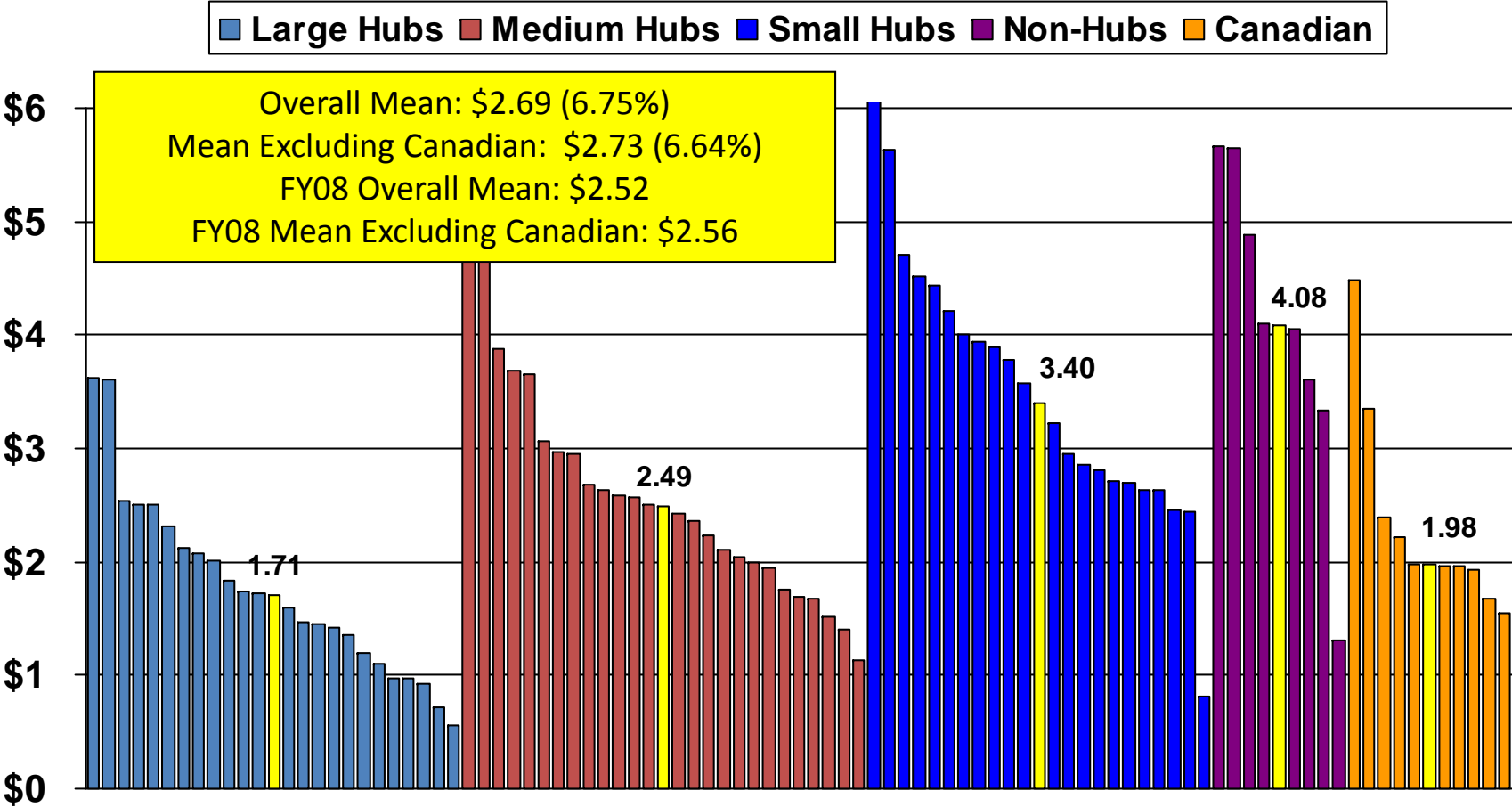
Median Total Concession Revenue Per Enplanement (FY04-09)



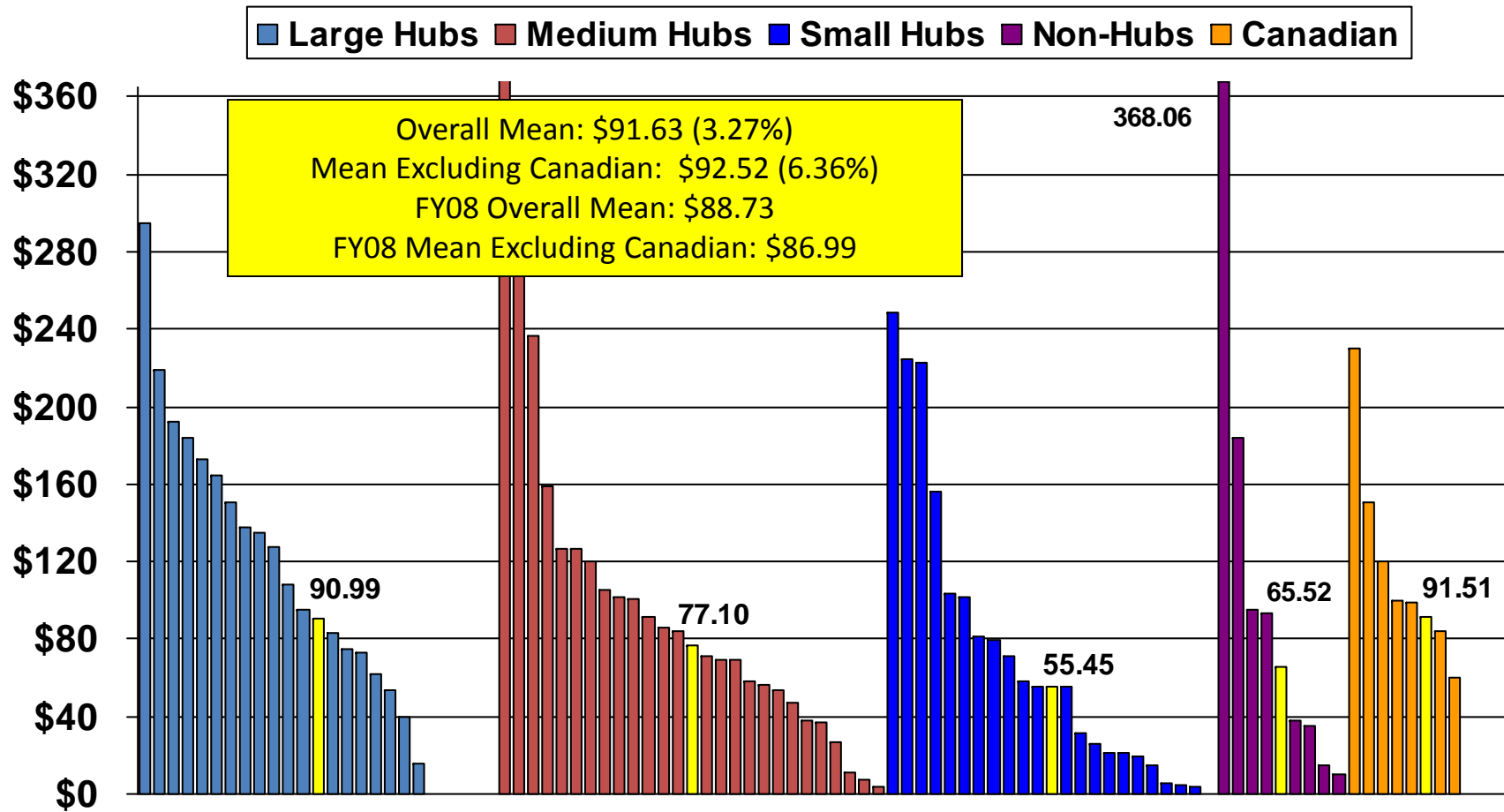
FY09 Total Public Parking & Ground Transportation Revenue Per Enplanement



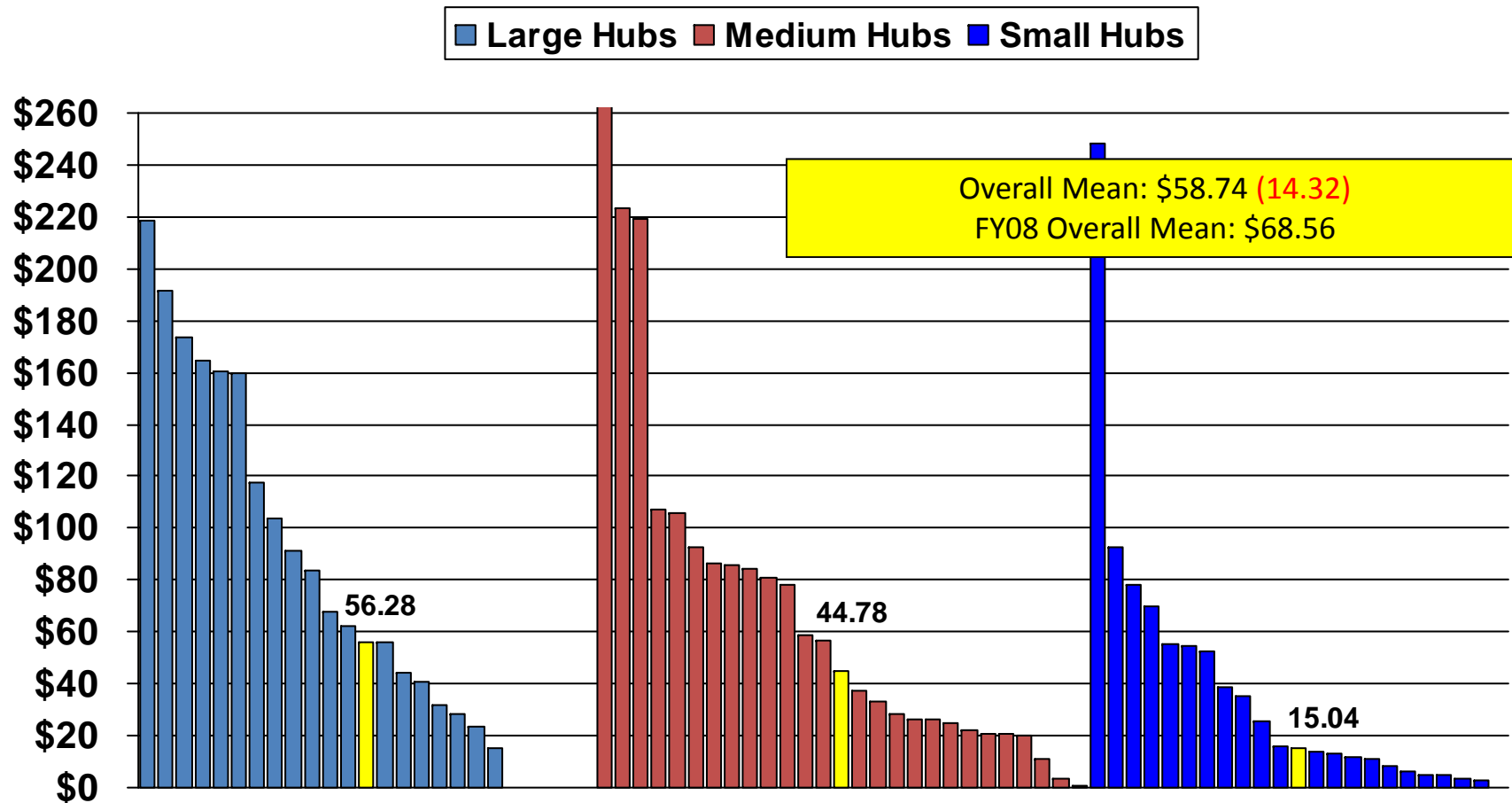
FY09 Total Rental Car Facility Revenue Per Enplanement



FY09 Total Debt Outstanding Per Enplanement



FY09 Net Debt Outstanding Per Enplanement



Note: Net debt excludes debt to be repaid with PFCs and non-airline sources

FY09 Total Annual Debt Service Per Enplanement

■ Large Hubs
 ■ Medium Hubs
 ■ Small Hubs
 ■ Non-Hubs
 ■ Canadian

